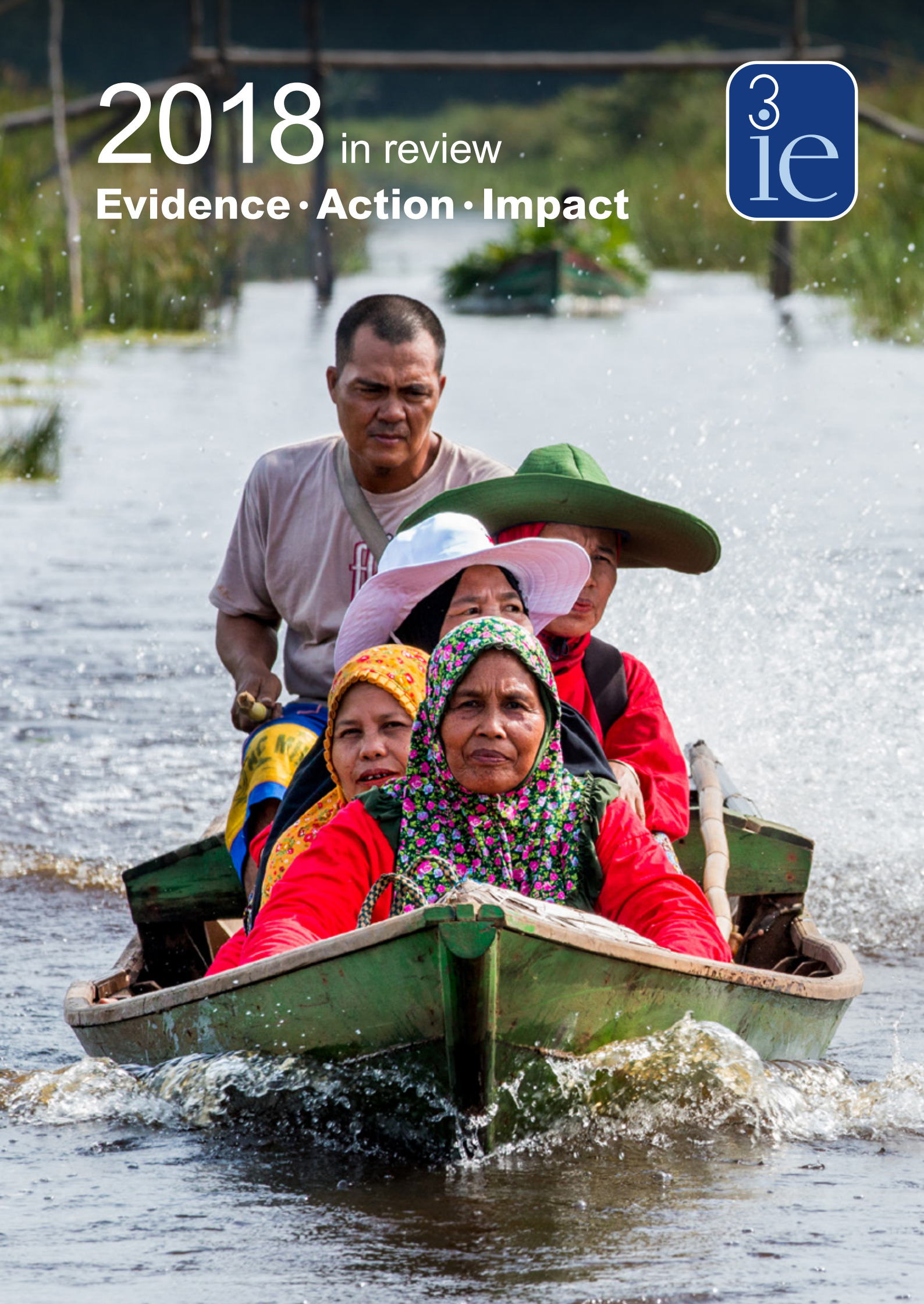


2018 in review

Evidence · Action · Impact





2018 in review

2018 was a memorable year for 3ie. Our 10th anniversary gave us an opportunity to celebrate our successes, reflect on the lessons learned, and appreciate our members, partners, staff and supporters. Through events, videos, blogs and social media, we showcased our leadership in innovative contributions to producing high-quality, relevant evidence, and improving evidence uptake and use to improve development policies and programmes.

Our evidence week conferences in Delhi and London set new attendance records. We also participated in, sponsored, co-sponsored and organised several events where we advocated for the generation and use of high-quality evidence and shared the latest evidence and innovations in evaluations, systematic reviews, gap maps, replication and evidence-informed policy influence and decision-making.

Starting this year, we are going lean and green. We will publish annual reviews, using infographics that summarise the main areas of our work online.

Highlights

Celebrated our **10th anniversary** through a series of activities, including record attendance at our highly successful evidence weeks in **Delhi** and **London**.

Gonzalo Hernández Licona (CONEVAL general secretary) gave the fifth **Howard White Lecture** on the power of storytelling in promoting evaluations and evidence use.

Welcomed Global Affairs Canada, Queen Rania Foundation for Education and Development, Ministry of Economy and Finance, Mali, KDI School of Public Policy and Management, and the Department of the Premier, Western Cape Government, as **new members**.

Highlights

Launched our **new membership model**, which offers tailored benefits and promotes more ways to be active in our community.

Received **new funding** from the Bill & Melinda Gates Foundation for an evidence programme on women's social and economic inclusion and empowerment in India, and for upgrading and expanding our open access online repositories to make this evidence more accessible and useful.

Co-sponsored and played leading roles in EvalFest 2018, the largest national evaluation conference in India to date; Evidence 2018, the largest conference in Africa on evidence-informed decision-making; Benin Evaluation Days; and the Global Evidence and Implementation Summit.

Published **20** impact evaluation reports; **3** working papers; **2** systematic review technical reports; **6** replication studies and **13** briefs on our website.

Highlights



Validated **20** new examples of evidence use, bringing the total to **137** instances from **83** 3ie-funded studies.

Awarded **88 bursaries** to support L&MIC evaluation and evidence professionals to attend conferences or trainings, of which nearly half were women and a third were from Sub-Saharan Africa.

3ie's **Impact Evaluation Repository** remains the world's largest database for studies focused on L&MICs, with nearly 4,800 records. Our **Systematic Review Repository** holds 690 records.

At a glance

Figure 1: Uptake and use of 3ie-funded impact evaluations, systematic reviews, working papers and evidence gap maps (2013–December 2018)

We documented 29 new instances in 2018, bringing the total to 137 instances of evidence use by the end of the year.

- Improve the culture of evaluation evidence use to strengthen the enabling environment
- Inform global policy discussions
- Inform discussions of policies and programmes
- Inform design of other programmes
- Change policy or programme design
- Close programmes that do not work
- Take successful programmes to scale

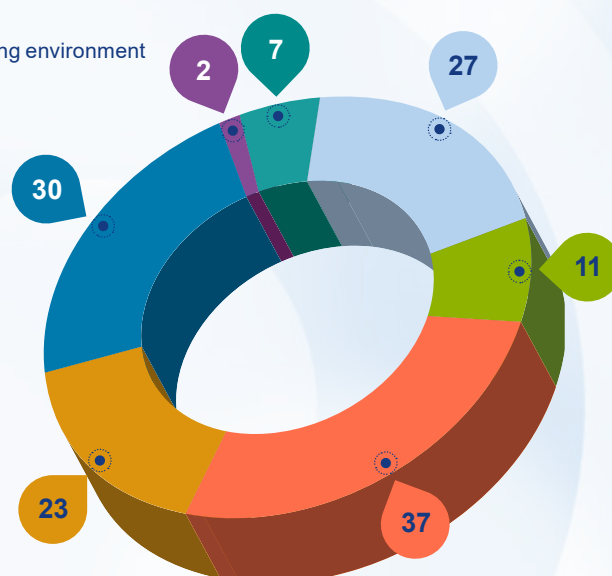


Figure 2: Completed and ongoing evaluations

We completed 30 impact evaluations and 61 were ongoing across 15 evidence programmes, open windows and country policy windows. We also formalised conducting formative and/or process evaluations to inform our impact evaluation work.

- Completed impact evaluations in 2018
- Ongoing impact evaluations in 2018
- Completed formative evaluations in 2018
- Ongoing formative evaluations in 2018
- Completed process evaluations in 2018

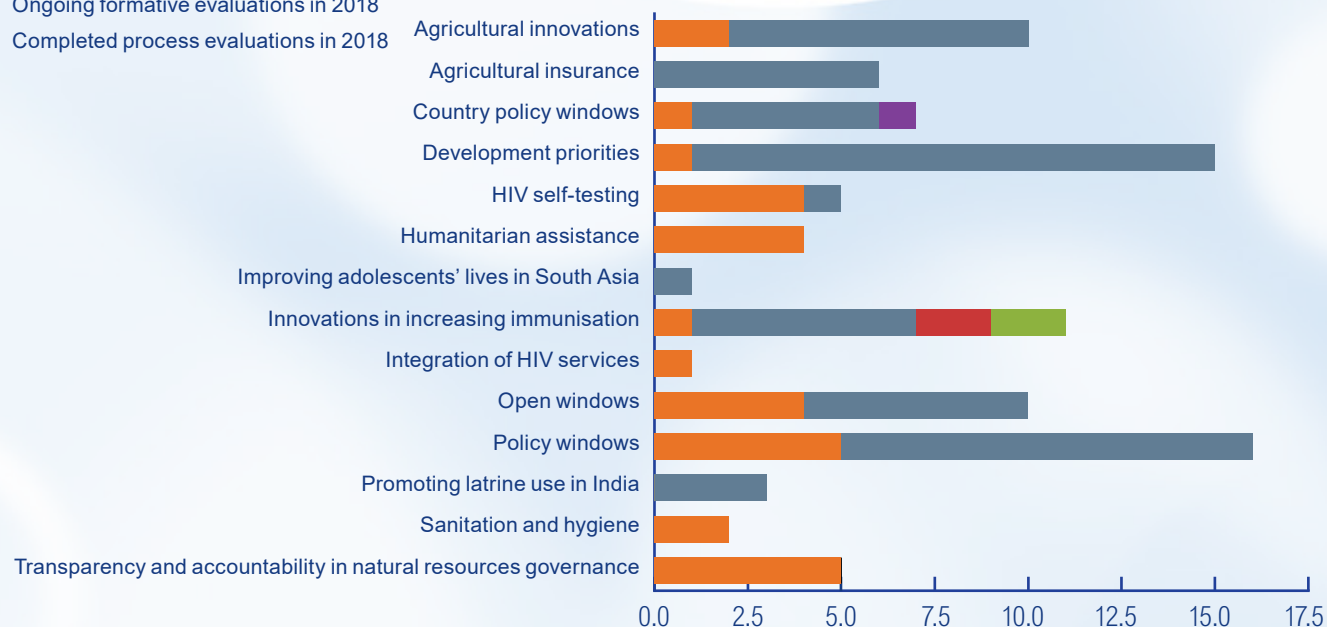


Figure 3: 3ie publications (2013–December 2018)

We produced 44 new publications, including impact evaluation reports, briefs, replication papers, systematic reviews and working papers in 2018. Our total number of publicly available publications since 2013 is now 392.

● New Publications in 2018

● Total number of publications up to December 2017

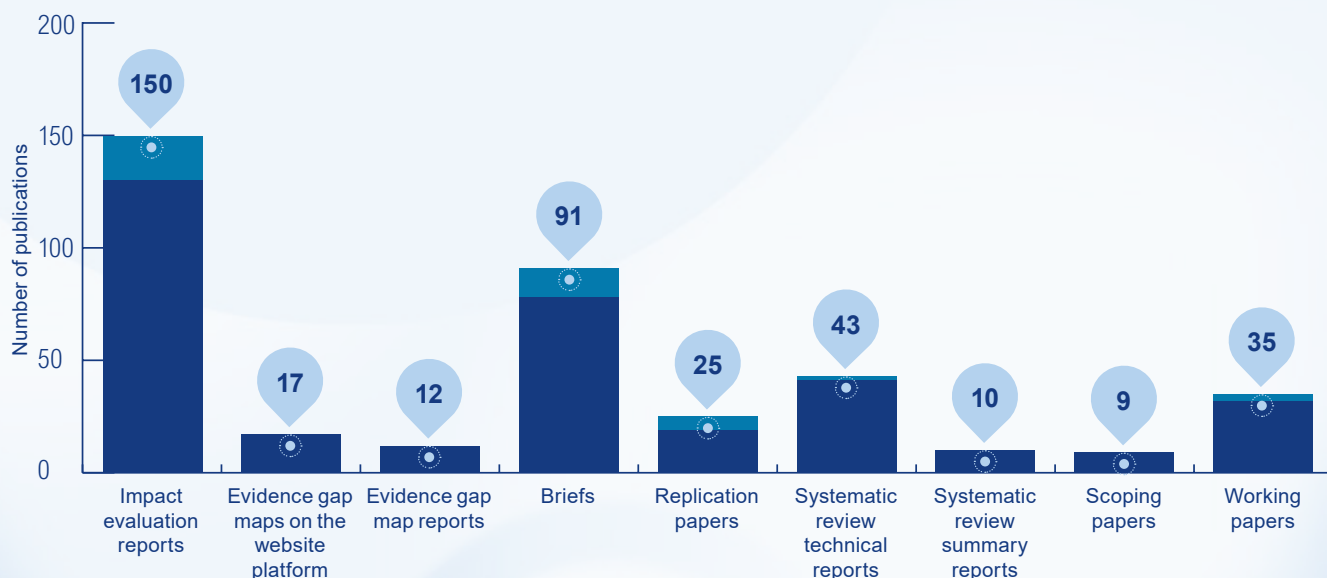


Figure 4: Members: 3ie evidence champions

In 2018, 3ie added five members, two of which are based in low- and middle-income countries. 3ie members are public and private donors, government agencies and NGOs. To know more, [click here](#).

● Foundations

● Donors

● NGOs

● L&MIC government agencies

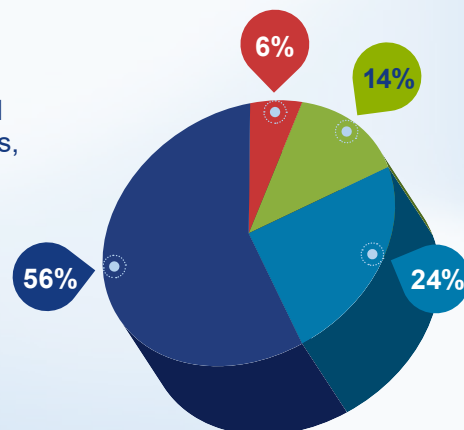


Figure 5: Percentage of bursary awards by region

We awarded 88 bursaries, of which 47 per cent of recipients were women from low- and middle-income countries. Of the award recipients, 34 per cent were from Sub-Saharan Africa.

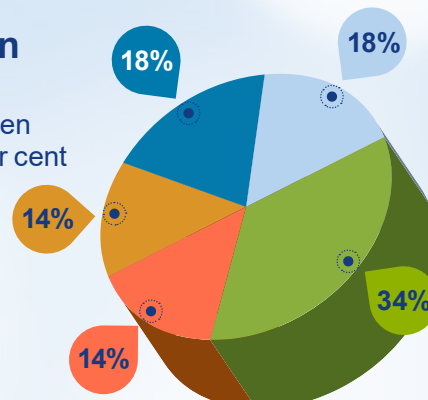
● South Asia

● Sub-Saharan Africa

● Middle East and North Africa

● Latin America and the Caribbean

● East Asia and the Pacific



3ie 2018 financial report

3ie is a 501(c)(3) not-for-profit corporation registered under the laws of the State of Delaware in the United States.

As on 31 December 2018, 3ie's assets stood at US\$53.89 million, comprising US\$37.99 million in cash balances, US\$16.14 million as grants receivable (i.e. undisbursed balances in signed grant agreements) and US\$0.26 million in other receivables, fixed assets and deposits. 3ie has liability towards grants and/or expense payable and refundable advances of US\$2.22 million.

Income for the year 2018 is US\$6.23 million comprising multiyear grants from various donors, service income and interest income. The expenses for the same year are US\$17.97 million of which grant disbursements account for 59.4 per cent. The other major categories of expenses were salaries at 22 per cent, consulting fees at 8.8 per cent and travel at 3.6 per cent.

Income for 2017 and 2018

US\$ millions

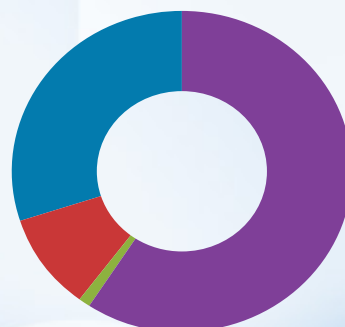
| Particulars | 2017 | 2018 | Total |
|--|-------------|-------------|--------------|
| Bill & Melinda Gates Foundation | 3.94 | 5.25 | 9.19 |
| UK Department for International Development | 1.77 | 0.17 | 1.94 |
| William and Flora Hewlett Foundation | 1.14 | – | 1.14 |
| United States Agency for International Development | 0.24 | 0.10 | 0.34 |
| Technoserve | – | 0.12 | 0.12 |
| Mastercard Foundation | 0.10 | – | 0.10 |
| UNOPS-WSSCC | 0.03 | (0.17) | (0.14) |
| Others | 0.79 | 0.79 | 1.58 |
| Discount on grants receivable | 0.52 | (0.03) | 0.49 |
| Total | 8.53 | 6.23 | 14.76 |

Expenditure for 2017 and 2018

| | 2017 | | 2018 | |
|--|-------------------|---------------|-------------------|---------------|
| | US\$ | % | US\$ | % |
| Evidence programme grants | 14,175,558 | 65.9% | 10,675,915 | 59.4% |
| Open window | 668,774 | 3.1% | 345,527 | 1.9% |
| Policy windows and country programmes | 2,511,247 | 11.7% | 2,168,601 | 12.1% |
| Development priorities | 2,039,071 | 9.5% | 1,590,252 | 8.8% |
| Social protection | 129,017 | 0.6% | 148,937 | 0.8% |
| HIV and AIDS combination prevention | 740,047 | 3.4% | 1,480,094 | 8.2% |
| HIV self-testing and voluntary medical male circumcision | 614,819 | 2.9% | 455,696 | 2.5% |
| Agricultural innovation | 2,262,991 | 10.5% | 657,491 | 3.7% |
| Integration of HIV services | 179,766 | 0.8% | 251,301 | 1.4% |
| Humanitarian assistance | 754,991 | 3.5% | 179,364 | 1.0% |
| Transparency and accountability in natural resource governance | 680,312 | 3.2% | 516,916 | 2.9% |
| Immunisation | 1,397,292 | 6.5% | 531,270 | 3.0% |
| Agriculture risk insurance | 897,512 | 4.2% | 690,395 | 3.8% |
| Evidence for reducing open defecation in rural India | 713,738 | 3.3% | 726,197 | 4.0% |
| Other evidence programmes | 180,661 | 0.8% | 81,122 | 0.5% |
| Other grants | 405,320 | 1.9% | 852,752 | 4.7% |
| Advocacy | 214,662 | 1.0% | 169,042 | 0.9% |
| Workshops and conferences | 172,459 | 0.8% | 145,884 | 0.8% |
| Printing and publications | 42,203 | 0.2% | 23,158 | 0.1% |
| Professional fees | 1,390,912 | 6.5% | 1,768,070 | 9.8% |
| Auditing and accounting | 69,146 | 0.3% | 80,922 | 0.5% |
| Consulting fees | 1,143,693 | 5.3% | 1,584,788 | 8.8% |
| Legal | 18,944 | 0.1% | 19,328 | 0.1% |
| Training and development | 159,129 | 0.7% | 83,032 | 0.5% |
| Operational expenses | 5,727,981 | 26.6% | 5,366,414 | 29.8% |
| Salaries and benefits | 4,127,240 | 19.2% | 3,960,356 | 22.0% |
| Board honorarium | 39,000 | 0.2% | 32,000 | 0.2% |
| Travel | 827,585 | 3.8% | 639,067 | 3.6% |
| Amortisation | 31,581 | 0.1% | 23,907 | 0.1% |
| Office expenses | 702,575 | 3.3% | 711,084 | 4.0% |
| Total | 21,509,113 | 100.0% | 17,979,441 | 100.0% |

Expenditure by activities (2018)

| | |
|-----------------------------|---------------|
| Grants | 59.38% |
| Advocacy | 0.94% |
| Professional fees | 9.83% |
| Operational expenses | 29.85% |
| Total | 100% |



Financial position

| Assets | 2017 US\$ | 2018 US\$ |
|--|----------------------|----------------------|
| Held in Citibank and TD Bank checking, savings and money market accounts | 38,851,438 | 37,994,010 |
| Grants receivable | 26,067,421 | 16,145,476 |
| Discount on grants receivable | (480,331) | (511,437) |
| Other receivables | 157,091 | 169,514 |
| Software and equipment and others | 122,254 | 98,347 |
| Total | 64,717,873 | 53,895,910 |

| Liabilities and net assets | 2017 US\$ | 2018 US\$ |
|-----------------------------------|----------------------|----------------------|
| Accrued expenses | 1,292,917 | 2,223,188 |
| Unrestricted net assets | 27,749,552 | 27,720,918 |
| Temporarily restricted net assets | 35,675,404 | 23,951,804 |
| Total | 64,717,873 | 53,895,910 |

Notes

1
Accounts are prepared on accrual basis.

2
Assets: Grants receivable is undisbursed portion of funds in signed grant agreements, with discount on grants receivable adjusting to present value using 3.25 per cent discount rate.

3
Operational expenditures are not all overhead, including staff time and other expenditures, such as travel related to achieving 3ie objectives and promoting the capacity to produce and use impact evaluations.

4
Board expenses are fee payments only and not meeting-related expenses.

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