

International Initiative for Impact Evaluation

Does engaging citizens in the governance of public services lead to improved delivery and quality of life?

Findings from a systematic review

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Who we are & what we do

3ie is a member-based international NGO promoting evidence-informed development policies and programmes.

- Grant maker and standard setter for policy-relevant impact evaluations, systematic reviews, evidence gap maps, evidence syntheses and replication studies focussed on low- and middle-income countries
- Convener of forums to build a culture of evaluation, capacity to undertake impact evaluations and reviews and commitment to evidence-informed decision-making
- Producer of knowledge products for policymakers, programme managers, researchers, civil society, the media and donors



Acknowledgements

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Campbell Collaboration



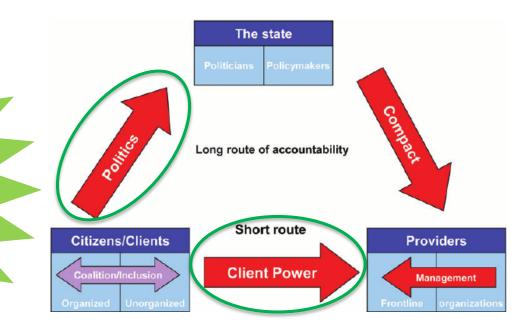
at the UNIVERSITY of CHICAGO



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Advisory group helped define the scope of this complex review

Review scope: Studies evaluating interventions that *influence citizens' capacities, opportunities and practices for civic engagement in service delivery*



Source: Devarajan et al. 2013

Primary focus on "short route" through direct citizen engagement in the planning, oversight and performance measurement of service delivery Also included "long route" of pressure on political actors, who in turn pressure service providers

Review scope: interventions promoting civic engagement in service delivery in L&MICs

Interventions to encourage or mandate citizen participation

- Participatory planning, including inclusive planning and participatory priority setting
- Community-based natural resource management
 (CBNRM) committees

Interventions to improve accountability

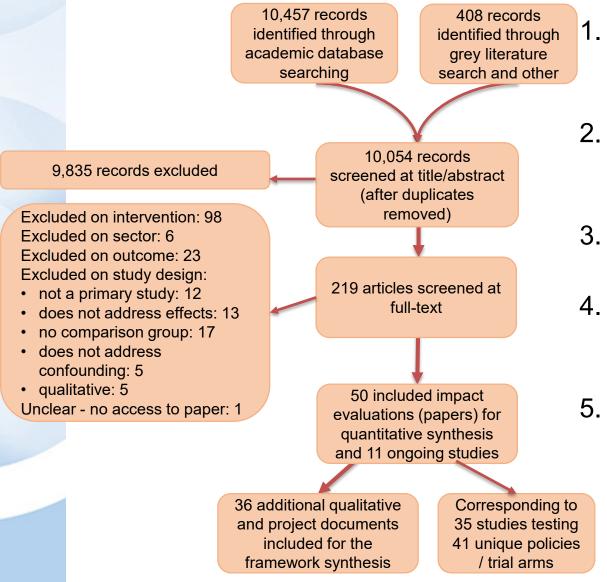
- Citizen feedback and monitoring
- Rights information provision to citizens
- Performance information provision to citizens







Systematic review process



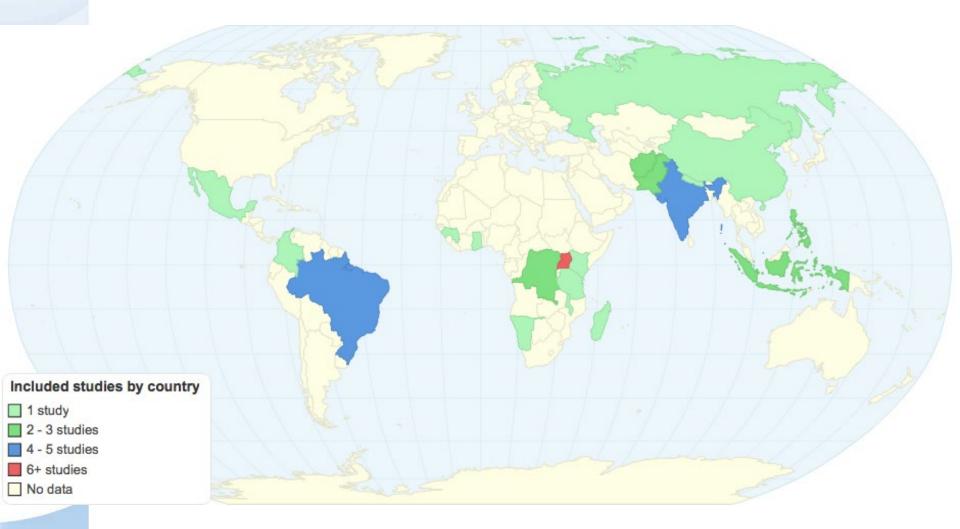
Determine scope consultatively in study protocol

- 2. Collect all relevant studies on a particular topic
- 3. Assess biases in eligible studies
- 4. Synthesis of evidence on programme impacts using meta-analysis
- 5. Synthesis of evidence on mechanisms using programme theory



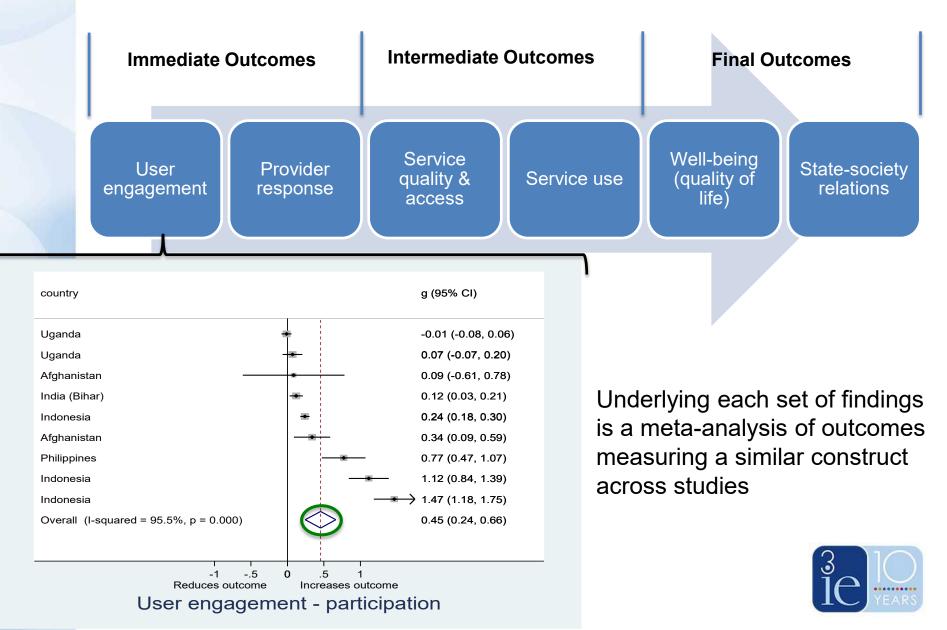
Geographic coverage of included studies

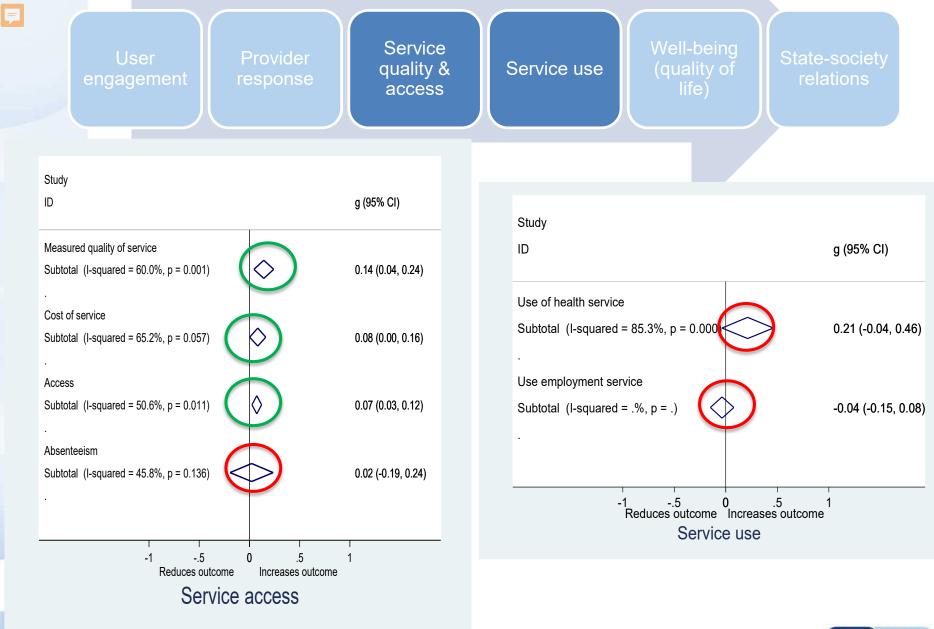
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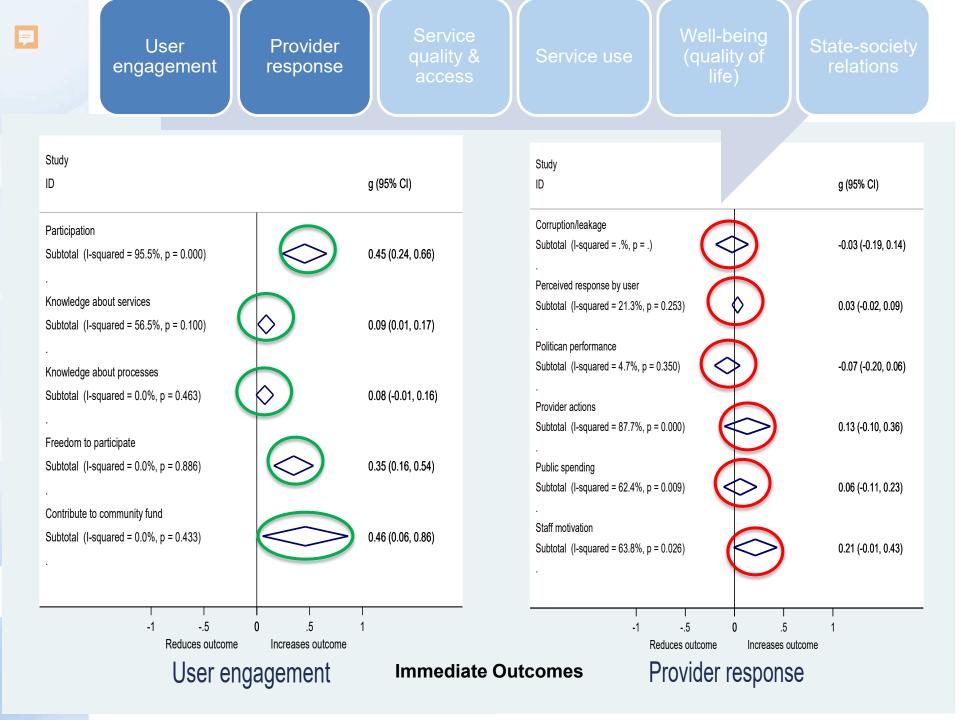
Outcomes organised along results chain





Intermediate Outcomes

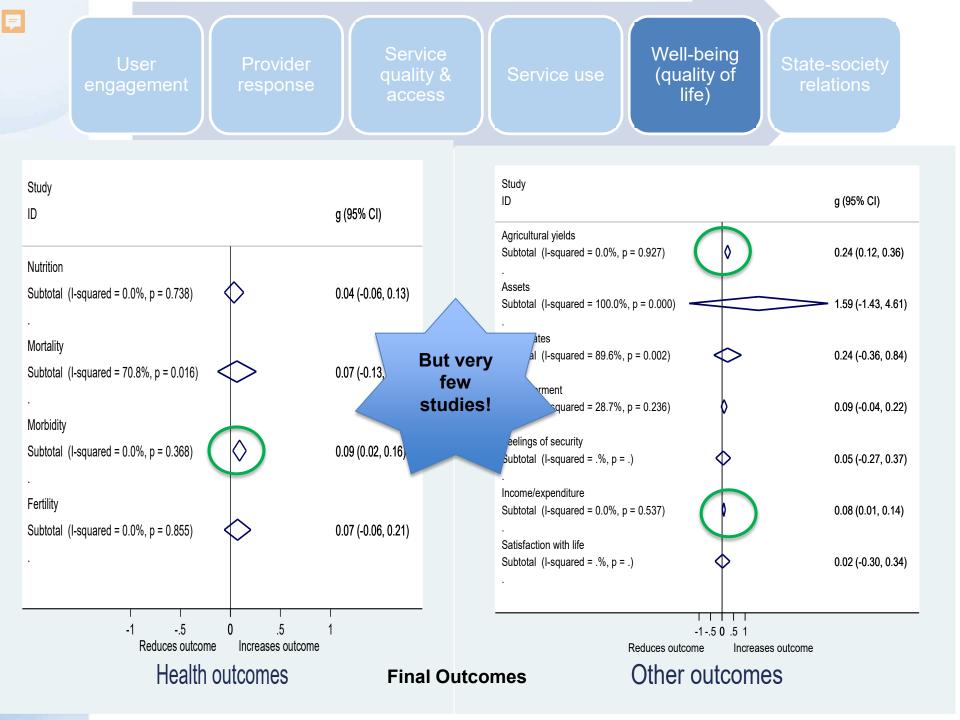




Integrated synthesis



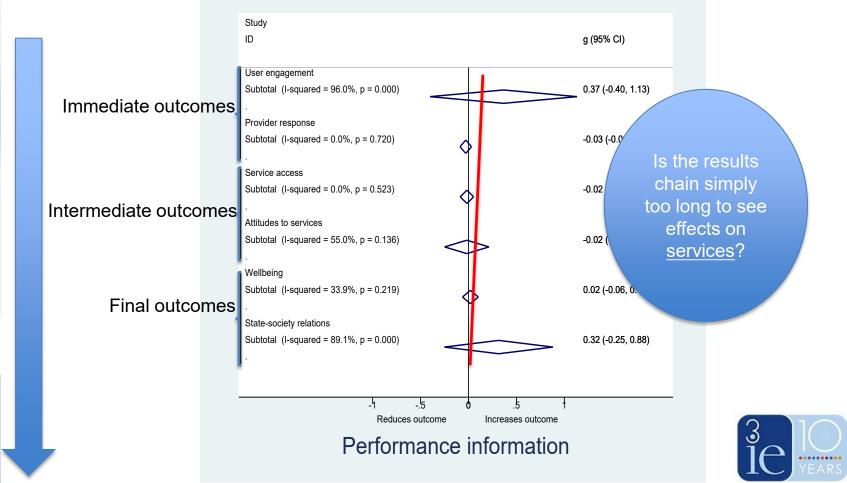
Service quality & access



Performance information interventions

Results chain

Provision of citizens with information about performance of politicians or public service providers (6 studies – Uganda, Brazil, Philippines, India)



Performance information: simplified results chain

Intervention increases citizens' and common knowledge of political individuals' or government offices' performance

Citizens pressure politicians to improve their performance Competitiveness of constituency; Timing of intervention relative to elections; Credibility of messenger Threat of job loss at next election triggers politician improvements in visible areas Myriad actors involved in service delivery; Politicians claim **plausible deniability** of capacity to realise improvements

Politicians able to **ignore** performance rating, or **undermine** credibility of messenger, or **block** implementation



Citizen feedback and monitoring: simplified results chain

Intervention sparks citizens' engagement in the monitoring of public service provision and quality

Direct delivery of services vs. Indirect delivery of services Citizens pressure SPs to improve delivery; create credible social sanctions threat Phased, facilitated approaches that jointly engage citizens and SPs in monitoring and local quality improvement efforts Increased access to and quality of public services; improved wellbeing outcomes

Weak social sanction threat posed by citizen actions Organized citizen groups strengthen weight of collective voices, build coalitions with political actors

No sustained citizens' group collective action; **social sanction threat isn't strong enough** to spur improvements by service providers (SPs)



Community-based natural resource management: simplified results chain

Intervention devolves control over and responsibility for the management of a natural resource to a community group

Extent to which the intervention changes existing de facto or official control of benefits from NRM Improved sustainability of resource use and maintenance practices at community level Extent to which CBNRM group is resilient to shocks to resource access // Extent to which CBNRM addresses access barriers for vulnerable groups

Improved social and economic development outcomes for users; improved environmental sustainability

Extent to which policy and legal framework for devolution of NRM is clear and fully enforced Communities have increased access to resource benefits or replacement livelihoods support to offset opportunity cost of resource management and/or use restrictions

NRM officials may **block full implementation** of devolution policy or exploit contradictions in policies to **maintain control of benefits**



Summary findings

- 1. Interventions promoting citizen engagement in public service delivery are often effective at stimulating active citizenship and improving access to and quality of public services.
- 2. However, implemented alone, these interventions **may not improve key well-being or "quality of life" outcomes** for target populations.
- 3. Interventions that aim to influence public service quality via pressure on politicians to improve performance are **only able to effect change in particular circumstances and not on service delivery**.
- 4. The **nature of the service targeted** is a key moderating factor:
 - A. Where services are **delivered by front-line staff**, citizen engagement tends to be **more effective** at sparking positive actions from service providers, and thus can effect impacts further down the causal chain.
 - B. Where services are **pure public goods** (e.g. roads infrastructure) that citizens access independently of service providers, it may be necessary to draw on **local social capital** and capacity for collective action.
 - C. Where the intervention involves devolution of **management of scarce resources** (land, water, forests) to community groups, there is a risk that management burdens are transferred to communities but **benefits of control are retained by public service officials.**

Implications for policy

Citizen engagement interventions usually effective in stimulating active citizenship and improving access to and quality of public services

The further along the causal chain, the smaller the impacts:

- Increasing well-being outcomes for target populations likely requires more than citizen engagement interventions, to overcome bottlenecks in public service supply chains and service use
- Similar finding to other programmes targeting citizens (e.g. CCTs)

Citizen engagement interventions were *less* successful where:

- They attempted to influence service delivery through the "**long route**" of increasing citizen pressures on politicians to improve public services
- They targeted the provision of a "**pure public good**" such as infrastructure



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Implications for practice

Undertaking a **diagnostic during programme design** may help ensure that the targeted barrier to public service use and quality is accurately identified

Implementers should seek **buy-in for the intervention from service providers** at the point of service delivery

Working in partnership with **local civil society organisations** may strengthen citizens' voices, institutionalise practices and build local social capital through coalition-building

Without specific measures to facilitate **inclusion of vulnerable groups**, interventions may not realise equitable outcomes Measures must be culturally appropriate



Implications for research

- Persistent problems in primary research
- More consistent consideration of equity (interventions and outcomes)
- Better reporting of what was actually **implemented**
- More transparent reporting of planned analyses and problems in trial implementation
- Cost-effectiveness analysis only reported in one (very early) study!
- Studies needed examining longer-term effects
- Synthesis research 2 main types of SRs:
- SRs oriented to answer questions about **specific interventions** (more useful for practice)
- SRs oriented to answer questions about broader mechanisms (more useful for strategy)



Thank you



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Review questions

Statistical meta-analysis of rigorous impact evaluations

- What are the effects of interventions that aim to strengthen participation and accountability mechanisms on participatory, inclusive, transparent or accountable processes?
- 2. What are the effects of PITA interventions on social and economic **wellbeing**?
- 3. How do effects vary by **population and location**?

Framework synthesis of broader evidence 4. What factors relating to programme design, implementation, context and mechanism are associated with better outcomes?



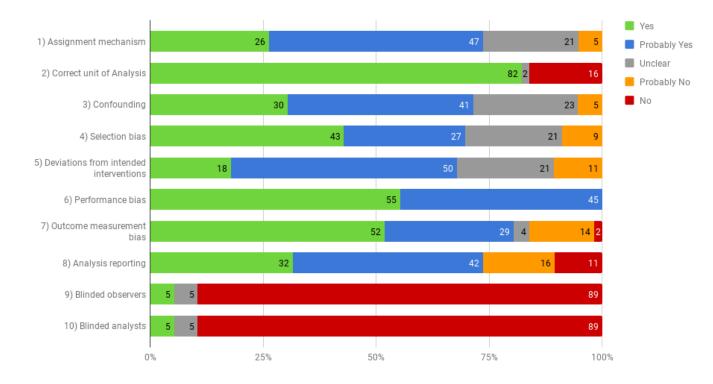
Review inclusion criteria: summary

- **POPULATION**: public service users in low- and middleincome countries
- **INTERVENTION**: interventions promoting citizen participation and accountability in public services
- COMPARISON: standard access/ 'business as usual' public service provision
- **OUTCOME**: service access and use; wellbeing; statesociety relations + user and provider engagement with governance intervention
- STUDY DESIGNS: rigorous impact evaluations (RCTs and quasi-experiments) + background literature on included programmes



Critical appraisal of included studies

Risk of bias in randomized studies (RCTs)



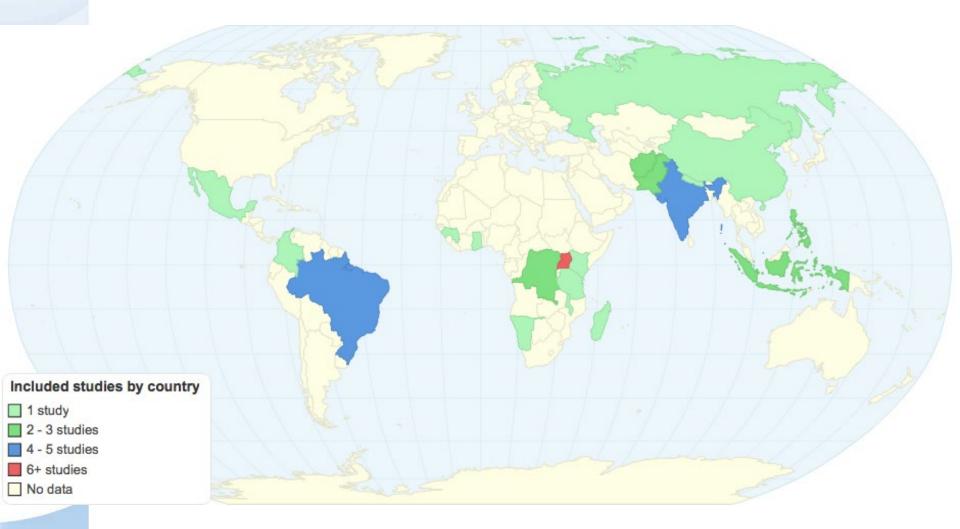
Risk of bias in **non-randomized studies**:

- Main issue is self-selection into the program or unclear selection process
- Most common methods to overcome confounding: panel data sets or difference-in-difference combined with statistical matching.
- But few 'natural experiments' with lower risk of bias



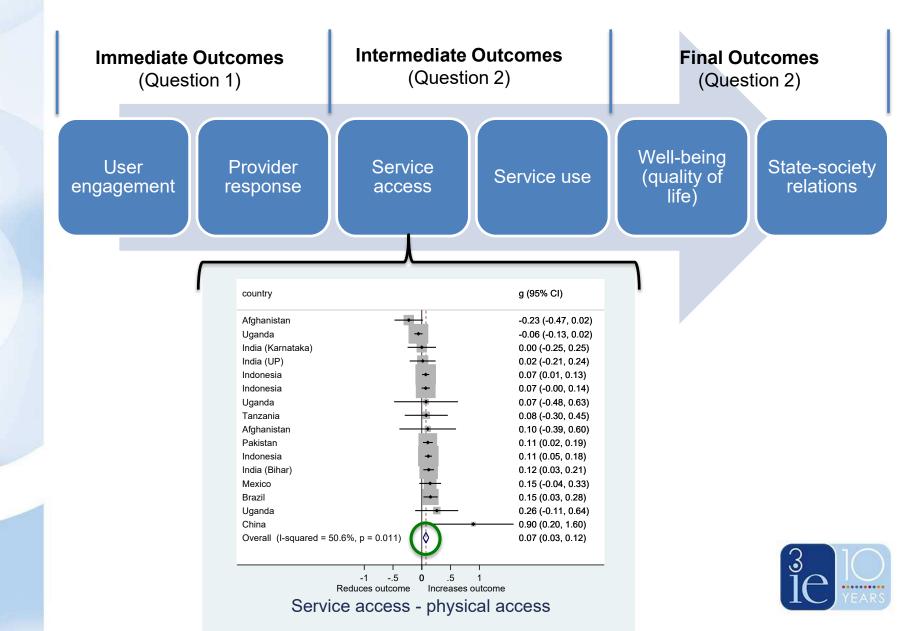
Geographic coverage of included studies

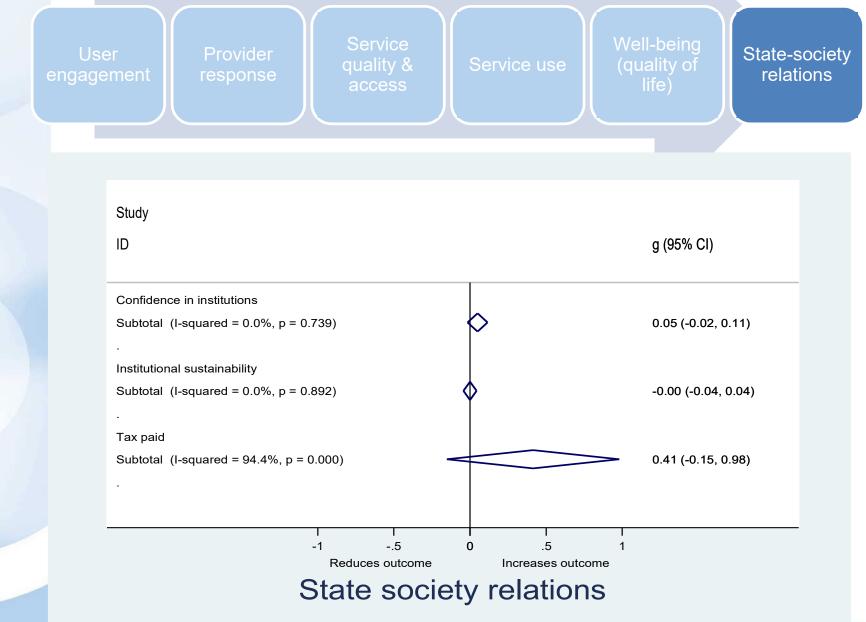
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Access to services and wellbeing



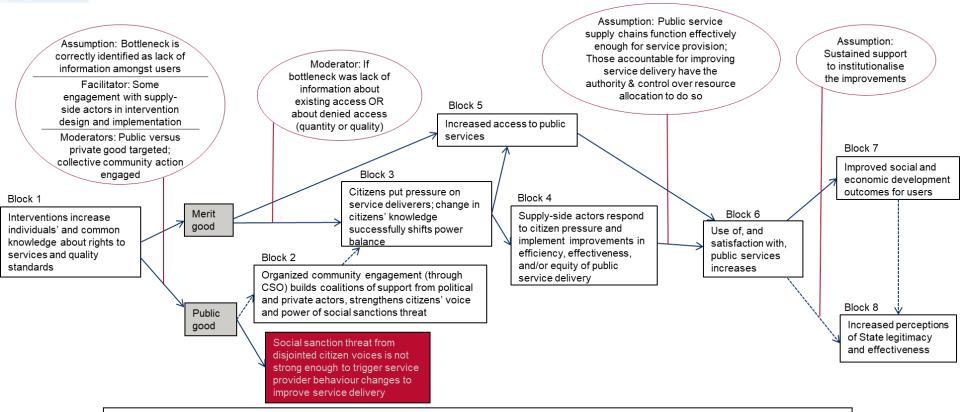


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Final Outcomes

Rights information provision: theory of change

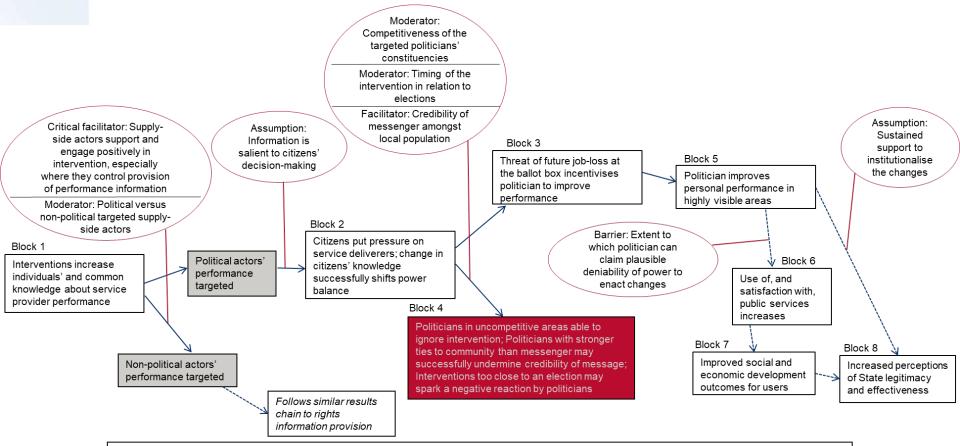


Demand-side stakeholders: Community leaders; wider community members, including marginalised groups; civil society groups

Supply-side stakeholders: Public and civil servants; public officials; public service providers



Performance information provision: theory of change

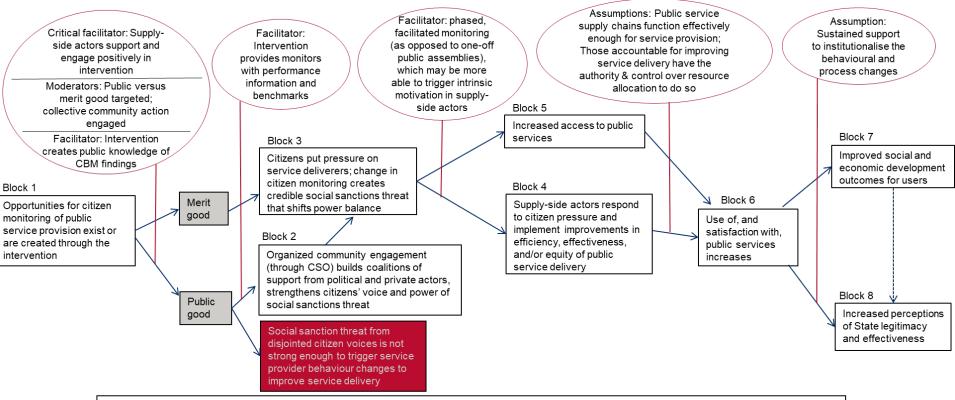


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Citizen feedback and monitoring: theory of change

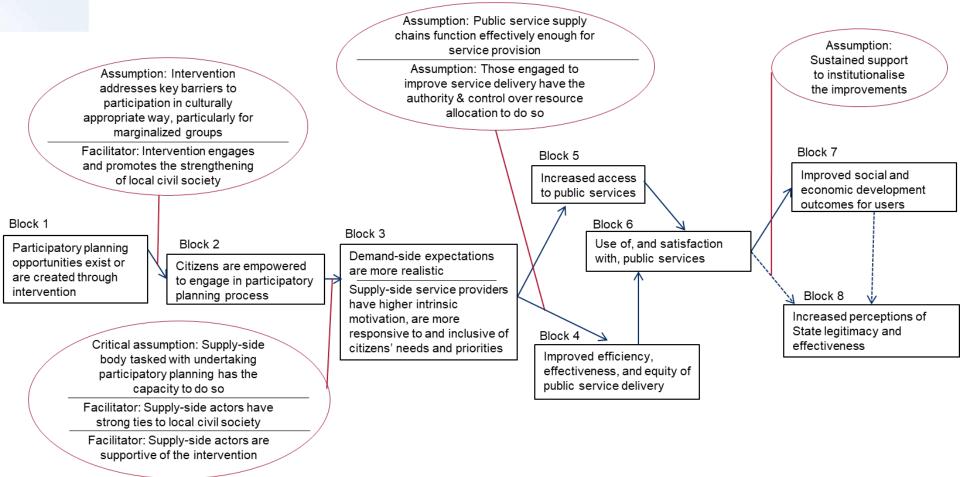


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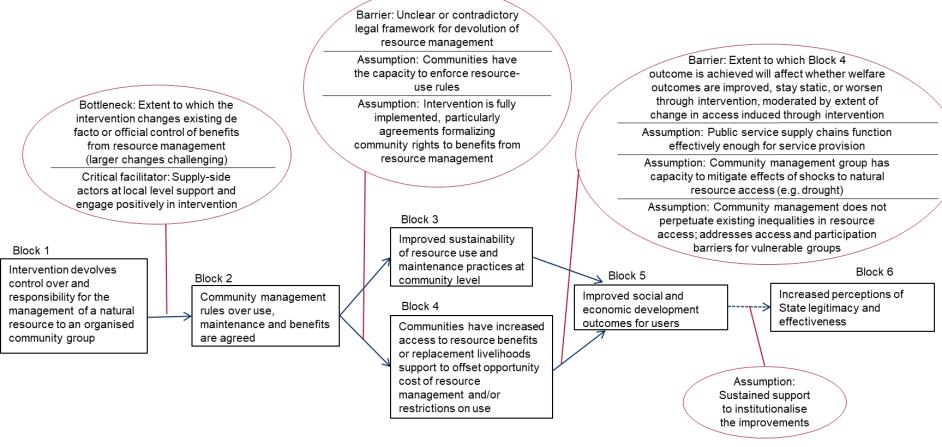
Participatory and inclusive planning: theory of change



Demand-side stakeholders: Community leaders; wider community members, including marginalised groups; civil society groups

Supply-side stakeholders: Public and civil servants; public officials; public service providers

Community-based natural resource management: theory of change



Demand-side stakeholders: Community leaders; wider community members, including marginalised groups; civil society groups

Supply-side stakeholders: Public and civil servants; public officials; public service providers

Variation by population (question 3)

- 6 interventions incorporated mechanisms to include disadvantaged groups:
- All were implemented in vulnerable contexts (Afghanistan, Pakistan, Uttar Pradesh, DRC, Malawi)
- These interventions had smaller impacts on citizen engagement and access to services on average, but sample size is v small to draw strong conclusion
- Equity analysis:
- Only 9 studies presented results for sub-groups of participants (men/women, poor/nonpoor)
- 1 study incorporated equity-oriented causal chain analysis to measure differential impacts
- Geographical analysis:
- Intervention focus by global region (EAP mainly rights and feedback; LAC mainly planning; SA largely planning and rights information; SSA largely performance info and feedback) (CBNRM in EAP and SSA)
- No systematic differences in effects across regions

